AUSTRALIAN SHAREHOLDERS' ASSOCIATION

Fortescue Ltd 2026 AGM Report

ASX code	**FMG**
Meeting date	**Wednesday, 28 October 2026**
Type of meeting	Physical
Monitor	Ros Ferguson and Len Roy
Pre-AGM meeting	With Company Secretary Mona Gill and GM Investor Relations & Director Corp Finance Andy Driscoll

Meeting Statistics

Number of holdings represented by ASA	194
Number of shares represented by ASA	1,173,885
Value of shares represented by ASA	$17.033m
Total number attending meeting	256 attendees
Market capitalisation	$44.6 billion
ASA open proxies voted	ASA voted in favour of all the resolutions

Monitor Shareholding: The individual(s) (or their associates) involved in the preparation of this report have a shareholding in this company.

Fortescue paired record operating results with a vision to become an energy company as well as an iron ore miner. It shipped over 200Mt for the first time, with underlying EBITDA of US$8.6b, NPAT of US$3.5b and free cash flow of US$3.2b. The meeting was confident and positive, with positive acknowledgements from the audience. All resolutions were passed.

Fortescue has two CEOs and both presented:

- Dino Otranto focused on operational performance.
- Gus Pichot covered growth, new developments, the PLS energy contract and the China CMRG negotiations.

Dr Andrew Forrest argued passionately that energy is the next great commodity. He cited 11TW of untapped WA renewable potential and described automated, robotic installation, with targets such as 20,000 panels a day per site. He positioned cheap electricity as the base for green iron, data centres, fertiliser and shipping fuels.

Green grid and decarbonisation:

- More than 1.3GW of solar and wind is operating or under construction, backed by 550+ km of transmission.
- The headline announcement was a 20-year PPA with PLS, the first external green grid customer.
- Electric excavators, drills and locomotives are already operating. The first 240t battery-electric haul truck is weeks from the Pilbara.
- Management expects fleet electrification to cut costs by US$2–4/t. Forrest claimed savings of at least US$1b a year.
- Real Zero is targeted for 2030, and Forrest said he'd like to reach it by 2028.

Management said negotiations with the China Mineral Resources Group (CMRG) are difficult and creating short-term pressure, with "all options" being considered. Negotiations have been professional and Fortescue was taking a long-term approach rather than short-term opportunism.

Diversification continues: The Blacksmith resource has grown to 615 Mt, Gabon drilling continues, and a new Peruvian copper project was acquired.

Shareholder Q&A:

- ASA asked what milestones the Growth and Energy portfolio must hit to keep receiving capital, given ongoing losses and write-downs. Forrest pointed to shareholder value and falling spend, from about US$700m to US$400m to roughly US$300m this year.
- A shareholder queried lessons learned. Forrest said processes are already robust and not every bet wins.
- A shareholder asked why the share price had roughly halved over the last 12 months. Forrest replied briefly with constructive reality comments, blaming analyst focus on China and saying the market lags the company's progress.

Governance and director elections:

- All directors seeking re-election spoke to their roles and what they bring to Fortescue.
- A day before the AGM, WA media reported that two commercial proxy advisers intended to vote against Mark Barnaba's re-election. They cited tenure, independence, remuneration and external workload.
- ASA acknowledged his service and attendance but questioned his capacity given his external chair roles. The board said it has no policy limiting external directorships and relies on annual evaluations.
- ASA said it would vote for all resolutions.

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