

## Australian Agricultural Company 2025 AGM Report

<b>ASX Code</b>	AAC
<b>Meeting Date</b>	Wednesday, 23 July 2025
<b>Venue</b>	10.00am to 11.55am at Meeting Rooms 6 & 7 at Royal International Convention Centre, 600 Gregory Terrace, Bowen Hills, Brisbane, QLD 4006.
<b>Monitors</b>	Steve Mabb and Peter Cory
<b>Pre AGM Meeting?</b>	No

### Meeting Statistics

<b>Number of holdings represented by ASA</b>	Unavailable
<b>Number of shares represented by ASA</b>	274,471
<b>Value of shares represented by ASA</b>	\$391,121
<b>Total number attending meeting</b>	Approx 45 and unknown on the webcast
<b>Market capitalisation</b>	\$850 million on day of the AGM
<b>Were proxies voted?</b>	Yes, on a poll

### Shareholder unrest at poor performance and lack of dividends

A two-hour meeting commencing with briefings from Chairman Mr Donald McGauchie and CEO Mr. David Harris.

The Chair began the formal part of the meeting by advising shareholders to keep questions to no more than 1 minute and that questions may be answered by referring shareholders to the Annual Report.

There was considerable discussion and questions put to the Chair from shareholder David Kingston, with respect to the poor financial performance over the last fifteen years and its continued failure to pay a dividend since 2008. He also reminded the Chair of their obligations re AGM questions under the Corporations Act.

Major points raised and discussed were:

1. Dividends – The Chair repeated his prior year advice that the Board was committed to further developing their assets and its integrated supply chain with surplus cash, rather than borrowing funds, and that \$31.7 million had been spent during the FY. The Chair stated that there would not be a dividend paid this financial year.
2. Very low TSR since the Chair commenced in his role 15 years ago. The question was asked is the company model seriously flawed which the Board disagreed with.

3. Privatisation - The Chair stated that there was no current consideration by the board and major shareholders in divesting assets or privatising the company. This questioned was asked by ASA re their motivation to remain a public company, given two shareholders own over 70% of the company. However, he did state that “if I had my way it would never have been a public company.”
4. Director & Executive Officers with limited skin in the game – When questioned on this issue by ASA, the Chair responded that the Board would not be implementing a minimum holding as they didn’t consider it necessary, and they felt that performance was more important than share ownership.
5. Questions were asked of the Auditors re property valuations and whether they would consider using a DCF valuation, as well as the current comparable values model, to which they replied they did not intend to.
6. The ASA voted against all resolutions except for new Director, Nicky Sparshott who is listed as a “change agent” which may be quite useful right now. The remuneration report has a number of issues including the use of Monte Carlo options and all the other Directors up for re-election lack skin in the game after many years. However as might be expected with two very large shareholders, all resolutions passed with at least 96% in favour.  
[AAC:ASX Announcement - Results of Meeting - 23 Jul 2025](#)

In summary, your monitors overall impression gained from attending this and last year’s AGMs, is the current Board and Management are not well aligned with minor shareholders in the company.

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